



first quarter results 2020.

Investor Presentation 26 May 2020

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summary. first quarter 2020.





1 strategic partnership. ARE.



Partnership of two financially strong, public developers with matching interests

ARE invests in "Baubergerstraße", Munich



- Biggest UBM project in Germany (3 hectares)
- 40% in mixed-use urban quarter

UBM invests in "Eurogate", Vienna



- Largest urban development project (11 hectares)
- 51% in 5 sub-projects (residential and office)

Austrian Real Estate (ARE)

- government owned.
- international diversification.

UBM Development

- publicly listed.
- risk diversification.



Earnings before tax (EBT) / Net Profit in $\in m$





- Front loaded year 2020
 - High fair value adjustments
 - Substantial currency effects
 - High tax rate
- Corona impact on 2020
 - Hotel operations impact unchanged (€-10m EBT)
 - Rental income impact unchanged (up to €-3m EBT)
 - Valuation parameters remain unclear

Q1 creates strong buffer for 2020.

³ balance sheet. strength.





- Highest equity ever
- Equity ratio above target range (30-35%)
- Dividends and corona impact to come



- Deleverage as a continuous exercise
- LTV helps in a future "freeze scenario"

LIQUIDITY

⁴ freeze scenario. liquidity.





Assumption: real estate transaction market and project financing possibilities at standstill for more than one year / roughly rounded figures ¹ Including secured inflows from unencumbered assets ² Including project equity contributions ³ Assumption: no lease payments for 3 months

⁵ pipeline. rightsizing.



Development pipeline (2020-2023) in \in bn



⁵ focus projects. breakdown.





next step - change hotel projects to another asset class.

OUTLOOK





μ.

quarter 1.	quarter 2-4.	
Exceptionally strong earnings	 Lower earnings level ahead Impact of Hotel operations translating into p&I Delayed sales activities (irrespective of scenarios) Currency effects and valuations remain unclear 	

2019 earnings significantly higher than 2020.

- substantial corona earnings effects in 2021.
- opportunities translating into p&l not before 2022.



backup.

ubm at a glance	12
• pipeline	13 - 19
 hotel 	20 - 22
portfolio book values	23 - 24
 financials 	25 - 32
investor relations	33 - 37

ubm. at a glance.



focus.	 3 asset classes: Residential, Hotel and Office Top cities in Europe only Complete value chain in-house
stock market.	 Top management (Executive Committee) invested with € 5m in UBM shares Options entitle management to 5% of the increase in value Syndicate (Ortner & Strauss) core shareholder with approx. 39% Prime market listing Vienna Stock Exchange, maximum transparency
pipeline.	 Rightsizing the pipeline Focus pipeline of €1.25bn (2020-2023), additional €1.25bn demand driven Change of hotel projects to other asset classes
track record.	 More than 145-years of corporate history Sustainable earnings growth over last decade 55 hotels with more than 11,800 rooms since the beginning of the 1990s
size.	 Portfolio value: €1.50bn Total assets: €1.35bn Equity: €483m



development pipeline. until 2021.

Project	Asset	Rooms, Lettable Area, Apartments	Share	Compl.	Status ¹
NeuHouse, Berlin	Residential	75 apartments	100%	Q2/20	Part. S.
Super 8, (Zollhafen) Mainz	Hotel	216 rooms	100%	Q2/20	Fwd. S
Waterkant, Mainz	Residential	82 apartments	100%	Q2/20	Part. S.
immergrün, Berlin	Residential	392 apartments	50%	Q4/20	Part. S.
QBC 1&2, Vienna	Office	37,000 m²	65%	Q4/20 ²	Fwd. S.
voco Kneuterdijk, The Hague	Hotel	204 rooms	100%	Q2/21	-
Astrid, Prague	Office	4,000 m²	100%	Q2/21	Fwd. S.
Neugraf, Prague	Residential	177 apartments	50%	Q2/21	Part. S.
Mercure Mlynska, Katowice	Hotel/Office	268 rooms, 2,800m ²	100%	Q3/21	Fwd. S.
Holiday Inn Express, Düsseldorf	Hotel	455 rooms	50%	Q3/21	-
barany.7, Vienna	Residential	126 apartments	100%	Q3/21	Fwd. S.
Pohlgasse, Vienna	Residential	121 apartments	50%	Q3/21	Fwd. S.
Am Kanal, Potsdam	Hotel/Residential	198 rooms, 126 micro apartm.	50%	Q4/21	-
Ibis Styles Mogilska, Krakow	Hotel	259 rooms	100%	Q4/21	Fwd. S.
Anders Wohnen (II), Munich	Residential	201 apartments	50%	Q4/21	Part. S.
Sugar Palace, Prague	Hotel	175 rooms	75%	Q4/21	-

¹ Fwd. S. = Forward Sale, Part. S. = Partial Sale / Note: selected projects

² Closing Q1 2021



development pipeline. beyond 2021.

Project	Asset	Rooms, Lettable Area, Apartments	Share
Rankencity, Graz	Residential	202 apartments	70%
Nordbahnhof Viertel, Vienna	Residential	193 apartments	50%
Hafeninsel, Mainz	Residential	142 apartments	50%
Gmunderstraße, Munich	Residential	443 apartments	30%
Astrid Garden, Prague	Residential	125 apartments	100%
Arcus City, Prague	Residential	310 apartments	100%
siebenbrunnen 21., Vienna	Residential/Office	178 apartments, 5,500 m ²	100%
Eurogate, Vienna	Residential/Office	500 apartments, 8,000 m ²	51%
Kelsenstraße, Vienna	Office	25,000 m ²	50%
Colmarer Str., Frankfurt	Office	15,000 m²	100%
Levelingstraße, Munich	Office	8,000 m²	100%
FAZ Tower, Frankfurt	Office	23,800 m²	75%
FAZ Tower, Frankfurt	Hotel	Under assessment	75%
Swidnicka, Wroclaw	Hotel	Under assessment	100%
Central Tower, Berlin	Hotel	Under assessment	50%
Smolensk, Krakow	Hotel	Under assessment	100%
LeopoldQuartier, Vienna	Mixed	Site 23,000 m ²	90%
Baubergerstr., Munich	Mixed	Site 28,000 m ²	60%
Paket 6, Austria lote: selected projects	Mixed	26 properties	50% 14

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residential pipeline.





Waterkant, Mainz

Apartments: 82 Completion: Q2/20



Neugraf, Prague Apartments: 177 Completion: Q2/21



immergrün, Berlin Apartments: 392 Completion: Q4/20

2021



barany.7, Vienna Apartments: 126 Completion: Q3/21

Note: selection of projects in UBM's pipeline

residential pipeline.





Anders Wohnen (II), Munich

Apartments: 201 Completion: Q4/21



siebenbrunnen 21. Vienna

Apartments: 178



->2021

Norbahnhof Viertel, Vienna Apartments: 193



Arcus City, Prague Apartments: 310

Note: selection of projects in UBM's pipeline

hotel pipeline.





Super 8 Zollhafen, Mainz

Category: 3* Keys: 216 Completion: Q2/20



HIEx Düsseldorf Moskauer Straße

Category: 3* Keys: 455 Completion: Q3/21



voco Kneuterdijk, The Hague

Category: 4+* Keys: 204 Completion: Q2/21



Mercure Kattowice Mlynska

Category: 4* Keys: 268 Completion: Q3/21

Note: selection of projects in UBM's pipeline



hotel pipeline.



Ibis Styles Krakow Mogilska

Category: 3* Keys: 259 Completion: Q4/21



Am Kanal, Potsdam Category: 3* Keys: 198

2021



Sugar Palace, Prague

Category: 5* Keys: 175 Completion: Q4/21

Note: selection of projects in UBM's pipeline

office pipeline.





QBC 1&2, Vienna

GLA: 37,000 m² Completion: Q4/20



Kelsenstraße, Vienna GLA: 25,000 m²



Astrid Office, Prague GLA: 4,000 m² Completion: Q2/21

->2021



FAZ Tower, Frankfurt GLA: 23,800 m²

Note: selection of projects in UBM's pipeline



hotel development.

- UBM has developed 55 hotels in 9 countries over the last 26 years (>11,800 rooms)
- UBM hotels takes the place of the leaseholder between owner and operator ("sandwich model") in 13 hotels
- UBM hotels bundles all lease-holding activities of UBM



As of March 2020

¹ GOP = Gross Operating Profit Q1 2020

² Managed by international hotel management partners (see next chart)

ubm hotels. leaseholds.



Our partners:

		ou partiers.
Germany 5 hotels – 1,223 rooms	Holiday Inn Munich Westpark ¹ Holiday Inn Leuchtenbergring ¹ Holiday Inn Frankfurt "Alte Oper" HIEX Berlin Klosterstraße HIEX Munich City West	HG Holiday Inn
Austria 1 hotel – 156 rooms	Kempinski Hotel Das Tirol Jochberg	Holiday lan Express CROWNE PLAZA
Poland 6 hotels – 1,420 rooms	InterContinental Warsaw Radisson Blu Hotel, Krakow Park Inn by Radisson Krakow Radisson Blu Hotel, Wrocław Holiday Inn Warsaw City Centre Holiday Inn Gdansk City Centre	RADISSON HOTEL GROUP
Netherlands 1 hotel – 207 rooms	Crowne Plaza Amsterdam - South	Kempinski HOTELIERS SINCE 1897

hotels. ubm as "middle-man".





book value breakdown. € 1.5bn.



Book value by asset category



- Developments
- Standing Assets
- Land Bank

- Development portfolio well above 70% (= target ratio)
- Pure Play Developer





Germany
Austria
Poland
Czech Rep.
■Other

- Germany and Austria represent 72% of portfolio
- Poland share at 17% due to standing assets (Poleczki Park)

Data as of 31 Mar 2020 / Book value split excluding capitalisation of lease contracts of €46m

standing assets.

Book values (IFRS)



- Austria prime assets and Poleczki represent close to € 270m (83%) of standing assets
- Sale of Austrian prime assets dependent on equity partners (Palais Hansen Kempinski, Jochberg Kempinski, Wien Mitte)
- Poleczki Business Park in Poland good yield, lump investment
- High granularity of remaining assets requires time and management attention

As of 31 Mar 2020

¹ Poleczki business park in Warsaw, € 140m represent % of holding



key performance indicators.



Key Earnings Figures (in €m)	1-3/2020	1-3/2019	%Δ
Total Output ¹	86.3	71.6	20.5%
Revenue	41.3	36.0	14.6%
EBT	39.3	7.9	398.0%
Net profit (before non-controlling interests)	22.9	5.9	289.9%
Key Asset and Financial Figures (in €m)	31 Mar 2020	31 Dec 2019	%Δ
Total assets	1,348.0	1,316.4	2.4%
Equity	483.3	462.5	4.5%
Equity ratio	35.9%	35.1%	0.7PP
Net debt ²	463.2	442.4	4.7%
Cash	187.0	212.4	-11.9%
Key Share Data and Staff	31 Mar 2020	31 Dec 2019	%Δ
Earnings per share (in €)³	2.74	0.55	401.6%
Market capitalisation (in €m)	204.7	352.7	-41.9%
Dividend per share (in €) ⁴	2.20	2.20	0.0%
Staff ⁵	392	389	0.7%

¹ Total Output corresponds to the revenue generated by fully consolidated companies and companies consolidated at equity as well as the sale proceeds from share deals in proportion to the stake held by UBM

² Net debt equals current and non-current bonds and financial liabilities, excluding leasing liabilities, minus cash and cash equivalents.

³ Earnings per share after deduction of hybrid capital interest (change in calculation method beginning in 2020, prior year data adjusted). Reported amounts based on Q1.

⁴ The dividend is paid in the respective financial year, but is based on profit for the previous financial year.

⁵ Of which 54 employees ubm hotels in Q1/2020 (2019: 55 employees)

income statement.

in T€	1-3/2020	1-3/2019	%Δ
Total Output ¹	86,318	71,633	20.5%
Revenue	41,276	36,030	14.6%
Changes in the portfolio	-653	3,980	n.m.
Share of profit/loss from companies accounted for at equity	-4,714	-380	n.m.
Net result from fair value adjustments (accord. to IAS 40)	69,762	7,017	894.2%
Material cost	-31,235	-18,616	67.8%
Personnel expenses	-8,555	-7,221	18.5%
Other operating income & expenses	-23,250	-7,172	224.2%
EBITDA	42,631	13,638	212.6%
Depreciation and amortisation	-971	-1,187	-18.2%
EBIT	41,660	12,451	234.6%
Financial income ²	2,595	1,854	40.0%
Financial cost	-4,931	-6,409	-23.1%
EBT	39,324	7,896	398.0%
Income tax expense ³	-16,411	-2,019	712.8%
Net Profit	22,913	5,877	289.9%
Earnings per share (in €)	2.74	0.55	401.6%

[†] Total Output corresponds to the revenue generated by fully consolidated companies and companies consolidated at equity as well as the sales proceeds from share deals in proportion to the stake held by UBM

² No income from share deals

³ Of which € 0.2m (Q1 2019: € -1.2m) from effective taxes and € -16.6m (Q1 2019: € -0.8m) from deferred taxes in Q1 2020

total output and revenue. bridge.



¹ Total Output corresponds to the revenue generated by fully consolidated companies and companies consolidated at equity as well as the sale proceeds from share deals in proportion to the stake held by UBM.

² Due to deconsolidation of UBM hotels Management GmbH





total output and EBT. segment reporting.

in T€

Total Output by region	1-3/2020	1-3/2019	%Δ	EBT by region	1-3//2020	1-3/2019	%Δ
Germany	20,899	26,765	-21.9%	Germany	63,762	4,548	n.a.
Austria	38,972	19,305	101.9%	Austria	-2,569	1,552	n.a.
Poland	19,091	19,561	-2.4%	Poland	-16,457	-1,631	-909.0%
Other	7,357	6,002	22.6%	Other	-5,411	3,427	n.a.
Total	86,318	71,633	20.5%	Total	39,324	7,896	398.0%
Total Output by asset class	1-3/2020	1-3/2019	%Δ	EBT by asset class	1-3/2020	1-3/2019	%Δ
Residential	16,186	22,806	-29.0%	Residential	55,083	263	n.a.
Hotel	16,160	23,998	-32.7%	Hotel	-2,639	7,171	n.a.
Office	28,873	3,026	854.2%	Office	-4,867	3,017	n.a.
Other	11,990	6,833	75.5%	Other	-7,004	-2,815	148.8%
Service	13,110	14,970	-12.4%	Service	-1,250	260	n.a.
Total	86,318	71,633	20.5%	Total	39,324	7,896	398.0%



balance sheet. assets.

in T€	31 Mar 2020	31 Dec 2019	%Δ
Non-current assets	919,965	851,371	8.1%
Intangible assets	2,726	2,747	-0.8%
Property, plant and equipment	37,801	40,242	-6.1%
Investment property	532,270	467,740	13.8%
Investments in companies accounted for at equity	111,624	134,484	-17.0%
Project financing	204,788	181,157	13.0%
Other financial assets	12,605	11,501	9.6%
Financial assets	3,408	3,412	-0.1%
Deferred tax assets	14,743	10,088	46.1%
Current assets	428,050	465,018	-7.9%
Inventories	121,576	128,169	-5.1%
Trade receivables	99,386	103,294	-3.8%
Financial assets	6,942	9,716	-28.6%
Other receivables and current assets	13,102	8,751	49.7%
Cash and cash equivalents	187,044	212,384	-11.9%
Assets held for sale	-	2,704	
Total assets	1,348,015	1,316,389	2.4%

balance sheet. equity & liabilities.



in T€	31 Mar 2020	31 Dec 2019	%Δ
Equity	483,297	462,506	4.5%
Share capital	22,417	22,417	0.0%
Capital reserves	98,954	98,954	0.0%
Other reserves	230,635	205,147	12.4%
Mezzanine/hybrid capital	126,549	130,315	-2.9%
Non-controlling interests	4,742	5,673	-16.4%
Non-current liabilities	651,745	637,555	2.2%
Provisions	8,216	6,759	21.6%
Bonds	435,467	435,018	0.1%
Non-current financial liabilities	178,379	186,145	-4.2%
Other non-current financial liabilities	1,319	1,306	1.0%
Deferred tax liabilities	28,364	8,327	240.6%
Current liabilities	212,973	216,328	-1.6%
Provisions	736	686	7.3%
Bonds	49,746	49,713	0.1%
Current financial liabilities	34,110	33,680	1.3%
Trade payables	56,946	57,199	-0.4%
Other current financial liabilities	29,391	24,263	21.1%
Other current liabilities	20,256	17,563	15.3%
Taxes payable	21,788	33,224	-34.4%
Total equity & liabilities	1,348,015	1,316,389	2.4%



overview. cash flow.



¹ Incl. advance payments (IAS 2) and PoC IFRS 15 valuations

² Operative cash flow after working capital and before interest/taxes

cash flow. net debt reconciliation.



in T€		Sales Proceeds	Operating CF incl. WC	Dividends (net)	Interest (net)	Tax (Income Tax)	Investments	Other	Net debt Neutral
Profit /Loss for the period	22.913		22,913	1					
Depreciation, impairment & reversals of impairment on fix. & fin. Assets	-68,688		-68,688						
Interest income/expense	2,300		2,300						
Income from companies accounted for at equity	4,714		4,714						
Dividends from companies accounted for at equity	15.000		15,000						
Decrease in long-term provisions	1,451		1,451						
Deferred income tax	16.643		16,643						
Operating cash flow	-5.667	0		0	0	0	0	0	0
Increase /Decrease in short-term provisions	50		50		-				
Increase/Decrease in tax provisions	-11.436		-11,436						
Losses/gains on the disposal of assets	-677		-677						
Increase /Decrease in inventories	6.593	4,969	2.853				-1.229		
Increase/Decrease in receivables	6,412		1				-11.961		
Increase/ Decrease in payables	3,583		3,583				. 1,001		
Interest received	68		0,000		68				
Interest paid	-449				-449				
Other non-cash transactions	12.519		12.519						
Cash flow from operating activities	10.996		19.598	0	-381	0	-13.190	0	0
Proceeds from sale of property, plant and equipment & investment property	3,278		10,000	U			10,100	- V	
Proceeds from sale of financial assets	5.995								
Proceeds form the repayment of project financing	15,647								
Investments in intangible assets		10,011							
Investments in property, plant and equipment & investment property	-8.005						-8.005		
Investments in financial assets	-3,257						-3,257		
Investments in project financing	-38,516						-38,516		
Proceeds from the sale of consolidated companies	852		852				00,010		0
Cash flow from investing activities	-24.006		852	0	0	0	-49.778	0	
Dividends	-5,500		032	-5,500		U	-43,110		0
Dividends paid out to non-controlling interests	-1.620			-1.620					
Proceeds from bonds and notes	-1,020			-1,020					
Repayment of bonds and notes]								
Increasing loans and other financing	6.822								6.822
Repayment of loans and other financing	-11.527								-11.527
Cashflow from financing activities	-11.825		0	-7.120	0	0	0	0	-4.705
Casinow non mancing activities	-11,025		U	-7,120		U			-4,705
Change to cash and cash equivalents	-24,835								
Cash and cash equivalents as of 1 Jan	212,384								
Currency translation differences	,505							-505	
Cash and cash equivalents as of 31 December	212,384								
Tax paid	11,204		11,204			-11,204			
Total: Positions Net Debt Bridge		29,889	31,654	-7,120	-381	-11,204	-62,968	-505	-4,705

bonds. overview.



Bond	Term	Nominal (in €m)	Coupon	Book value as of 31 Mar 2020 (IFRS)
2.75% Bond	2019-2025	120.0	2.75%	118.7
3.125% Bond	2018-2023	120.0	3.125%	120.2
3.25% Bond	2017-2022	150.0	3.25%	146.3
4.25% Bond	2015-2020	49.8 ¹	4.25%	49.7 ¹
Promissory note loans	2016-2021	32.0	3.769%	32.0
Bearer bond	2016-2021	18.5	3.75%	18.3
5.50% Hybrid bond ²	Unlimited maturity	100.0	5.50%	98.9
6.00% Hybrid bond ²	Unlimited maturity	25.3	6.00%	25.3

¹ € 25.16m was exchanged for 2.75% Bond 2019-2025

² Attributable to equity

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financing structure.

Annual Debt Maturity Profile in €m ¹



260 Group Debt Structure¹ 240 220 Average Cost of Debt: 200 3.1% p.a. 180 Long- & Short-Term 160 **Financial Liabilities:** 140 € 165.0m² (average 2.8% p.a.) 120 100 Bonds: € 485.2m³ 80 (average 3.3% p.a.) 60 40 79 20 40 28 16 0 2020 2021 2022 2023 2024 >2024 Project Financing Bonds Hybrid Capital

¹ Data as of 31 Mar 2020 for fully consolidated companies

² Excluding leasing liabilities

³ Including bearer bonds and promissory note loans

shareholder structure.





Free Float – Geographical Split²



As of May 2020

¹ Free float including Management Board and Supervisory Board (3.9%)

² Free float geographical split excluding Management Board and Supervisory Board

coverage. regular research.



Bank	Analyst	Price target	Recomm.	Date
Baader Bank	Andre Remke	58.00	Buy	24.3.2020
M.M. Warburg	Simon Stippig	57.40	Buy	28.4.2020
ERSTE Group	Christoph Schultes	56.00	Accumulate	22.1.2020
Raiffeisen Centrobank	Oliver Simkovic	54.00	Buy	15.1.2020
SRC Research	Stefan Scharff	44.00	Buy	30.4.2020
Hauck & Aufhäuser	Julius Stinauer	43.00	Buy	11.4.2020
Consensus		52.07		

Average Share Price Target of € 52.07

investor relations.



Financial Calendar 2020				
Q1 Report 2020	26 May 20			
Annual General Meeting	28 May 20			
Ex-Dividend	3 Jun 20			
Record Date Dividend	4 Jun 20			
Dividend Payment	5 Jun 20			
Half-Year Report 2020	27 Aug 20			
Q3 Report 2020	26 Nov 20			

Shareholder Information

Share price	€ 36.80 ¹
Market capitalisation	€ 275.0m
Number of shares outstanding	7,472,180
Ticker symbol	UBS VI
ISIN	AT0000815402

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¹ Closing Price: 22 April 2020